

# 2006 AE Senior Thesis

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 Construction Management  
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# Charles Commons

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“Planning for Success Builds Success”

Johns Hopkins University Baltimore, MD

- Project Background
- DBOM/BOT Delivery Comparison
- Alternative Concrete Slab Systems
- Duct Rerouting/MEP Coordination

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Overview

Charles St. Paul

Bookstore, Dining Hall  
 Lobby, Conference Rooms

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Project Background

- Project Statistics
  - Size: 313,000 sf, 618 beds
  - Projected Cost: ~~\$54,000,000~~ \$67,000,000
  - Projected Schedule: ~~June '04 - July '06~~ June '04 - Oct '06
  - Project Delivery Method: Design-Bid-Build

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Project Background

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Overview

### DBOM/BOT Delivery Comparison

#### Goals

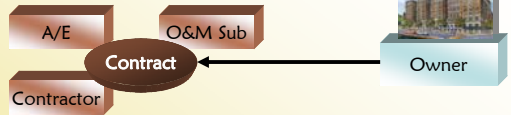
- Introduce owners to integrated delivery methods
- Apply research to reduce the overall Charles Commons schedule
- Create a model for which owners can attain success with more effective delivery decisions



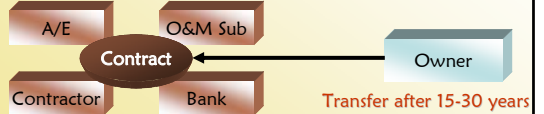
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DBOM/BOT

### Design-Build-Operate-Maintain (DBOM)



### Build-Operate-Transfer (BOT)



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DBOM/BOT

### Building Construction Market

#### Clackamas County Public Services Building

- Schedule: July 2003 – July 2004
- Initial Cost: \$16.9 million
- O&M Cost/year: \$96,408/year for 30 years



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DBOM/BOT

### Building Construction Market

#### UW Research & Technology Building

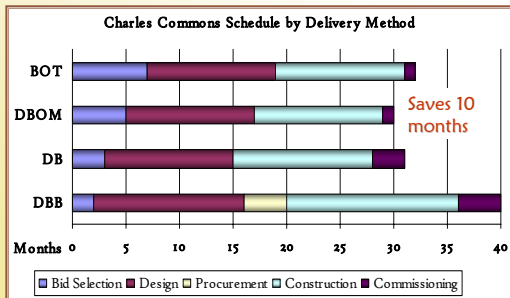
- Schedule: July 2004 – March 2006
- Initial Cost: \$29,850,000
- O&M Cost/year: \$125,000/year for 30 years



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DBOM/BOT

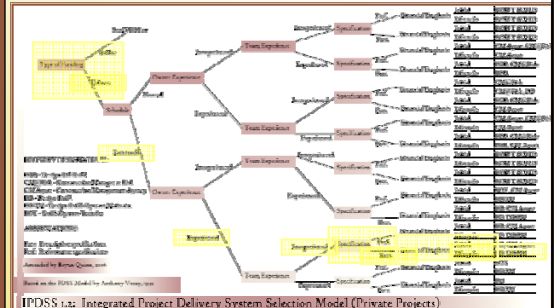
### Schedule Reduction



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DBOM/BOT

### Owner's Guide to Delivery Method Selection



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DBOM/BOT

## Delivery Method Comparison

| Issue              | DBB | DB | DBOM | BOT |
|--------------------|-----|----|------|-----|
| Team Interfaces    | ✗   |    | ✓    |     |
| Design Changes     | ✗   | ✓  | ✓    | ✓   |
| Best Value         | ✗   |    | ✓    | ✓   |
| Lifecycle/Green    | ✗   | ✗  | ✓    | ✓   |
| Bonds/Guarantees   | ✗   | ✗  | ✓    | ✓   |
| Owner's Risk       | ✗   |    | ✓    | ✓   |
| Schedule Reduction | ✗   |    | ✓    |     |

|           |      |             |
|-----------|------|-------------|
| Favorable | Fair | Unfavorable |
| ✓         |      | ✗           |

✓ DBOM



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DBOM/BOT

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Overview

## Alternative Concrete Slab Systems

- Goals
  - Eliminate factors that upset the success of the overall project
  - Recapture the cost and schedule losses
  - Improve the constructability of the St. Paul building

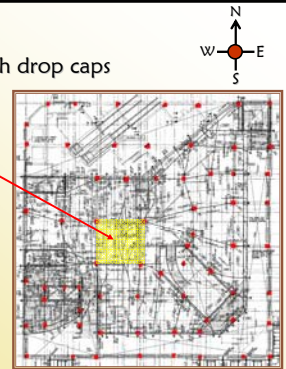


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DBOM/BOT

## Existing Structure

- Post-tensioned slabs with drop caps
  - 8" structural slab
  - 29' largest span
  - 6'x6' drop caps
- Slab loads
  - LL: 125 psf
  - DL<sub>Superimposed</sub>: 28 psf
  - DL<sub>Selfweight</sub>: 100 psf



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Structural Slabs

## Existing Structure

- Concrete Strengths
  - Columns
    - 1st-2nd floors: 8000 psi
    - 3rd-4th floors: 6000 psi
    - 5th-10th floors: 4000 psi
  - Slabs/Edge Beams
    - 1st-2nd floors: 6000 psi
    - 3rd-10th floors: 4500 psi
  - Shearwalls: 4000 psi



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Structural Slabs

## Alternative Concrete Slab Systems

- Flat plate slab
  - One-way beams with drop caps
  - Precast plank on CIP beams & columns
- Not considered:
- Flat plate slab with drop caps
  - Precast plank on precast beams & columns

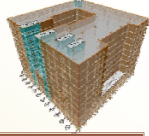


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Structural Slabs

### Flat plate slab

- ACI 318, Table 9.5b: Live & Long-term Deflections
- Modeled Gravity, Wind & Earthquake Loads
- 14" thick, 4000 psi
- DL<sub>Selfweight</sub>: 175 psf

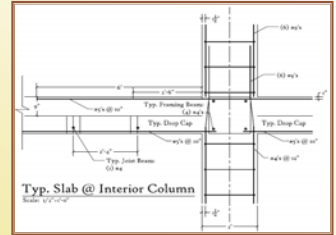


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Structural Slabs

### One-way beams with drop caps

- ACI 318, (9.5.2.1): clear span/28
- Modeled Gravity Loads
- 9" slab, 14" beam-joists @ 28"
- DL<sub>Selfweight</sub>: 160 psf

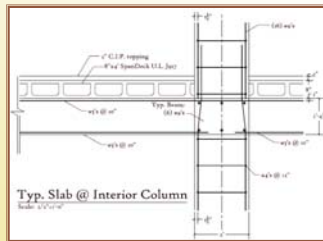


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Structural Slabs

### Precast plank on CIP beams & columns

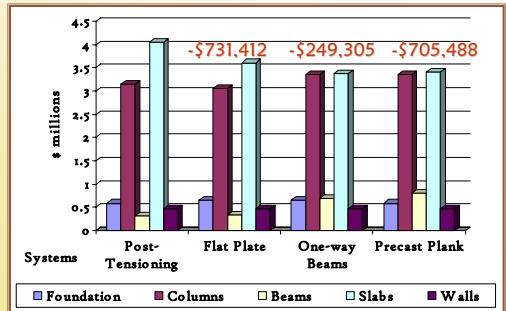
- Modeled Gravity Loads
- 8"x4' SpanDeck by Nitterhouse
- 24"x16" CIP beams
- DL<sub>Selfweight</sub>: 83 psf



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Structural Slabs

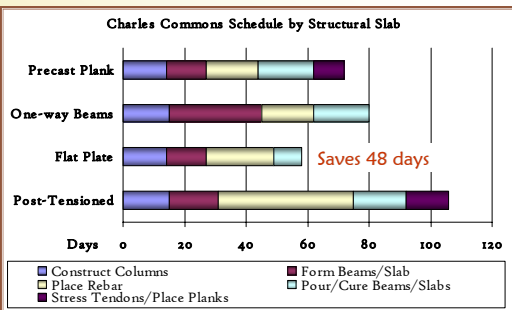
### Value Engineering



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Structural Slabs

### Schedule Reduction



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Structural Slabs

### Constructability Review

| Issue              | PT | Flat Plate | One-way | Precast |
|--------------------|----|------------|---------|---------|
| Safety             | ×  | ✓          | ✓       |         |
| Building Height    | ✓  |            | ×       |         |
| MEP Coordination   | ×  | ✓          |         | ×       |
| On-site Mistakes   | ×  | ✓          | ✓       | ×       |
| Delivery/Laydown   |    | ✓          | ✓       | ×       |
| Complexity         | ×  | ✓          | ✓       |         |
| Value Engineering  | ×  |            |         | ✓       |
| Schedule Reduction | ×  | ✓          |         |         |

✓ Flat Plate



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Structural Slabs

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Overview

### Duct Rerouting/MEP Coordination

- Goals
  - Recover losses from increased building height due to flat plate slab
  - Insure MEP Coordination success by using a multi-dimensional modeling method

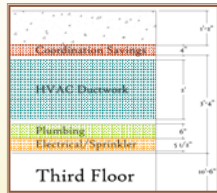


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DBOM/BOT

### Duct Rerouting & Sizing

- Coordinate plenum space
- Six rerouted ductwork branches
  - Air flowrate
  - Air velocity
  - Friction losses
  - Equivalent length of straight duct
  - Pressure drop



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Duct Rerouting

### Value Engineering

- Savings of 18" on total building height
  - Saved Building Cost: \$396,000
- Six adjusted branches of ductwork
  - Added Material Cost: \$1,177



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Duct Rerouting

### 2D & 3D MEP Coordination

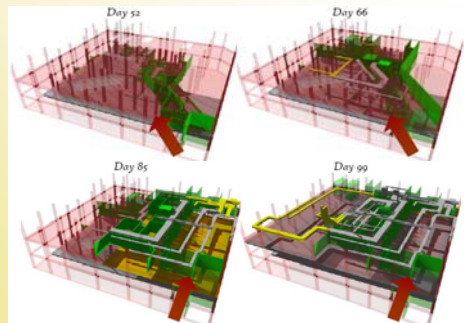
- Interior Walls, HVAC, Plumbing, Electrical, Sprinkler
- Difficulty dividing zones into equal work quantities among trades



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MEP Coordination

### 4D MEP Coordination



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MEP Coordination



## Duct Rerouting/MEP Coordination

| Issue                                  | 2D | 3D | 4D |
|--|----|----|----|
| Barriers to Entry                      | ✓  | ✓  | ✗  |
| Software Deficiencies                  | ✓  | ✓  | ✗  |
| Lack of Technicians                    | ✓  | ✓  | ✗  |
| Ability to Eliminate Interferences     | ✗  | ✓  | ✗  |
| Team Communication                     | ✗  | ✓  |    |
| Ability to Eliminate Sequence Problems | ✗  | ✗  | ✓  |

+ Duct Rerouting Saves \$394,823 ✓ 3D



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MEP Coordination

## Conclusion

- Hire an O&M contractor and use DBOM delivery
  - Saves on long-term costs & 10 months
- Use flat-plate structural slabs
  - Saves \$731,412 & 48 days
- Use 3D for MEP coordination & rerouting ductwork
  - Saves \$394,823

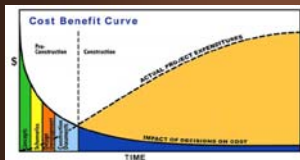


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Conclusion

## Planning for Success Builds Success

1. Show owners how to use the Integrated Project Delivery System Selection Model.
2. Think simple. Design structures that have little impact on other systems.
3. Use the right MEP Coordination technology for your project.
4. But most of all, planning for success now pays off later!



## Acknowledgements

- Fellow AE students
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## Questions?



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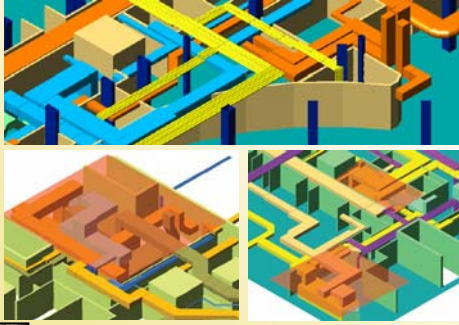
## Examples of Site Congestion



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Examples of 3D MEP Coordination



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